

BlueCross BlueShield of Tennessee, Inc.

Headquartered in Chattanooga; offices in Memphis, Nashville, Knoxville, Jackson and Johnson City

5,500 employees

More than 14,000 group customers

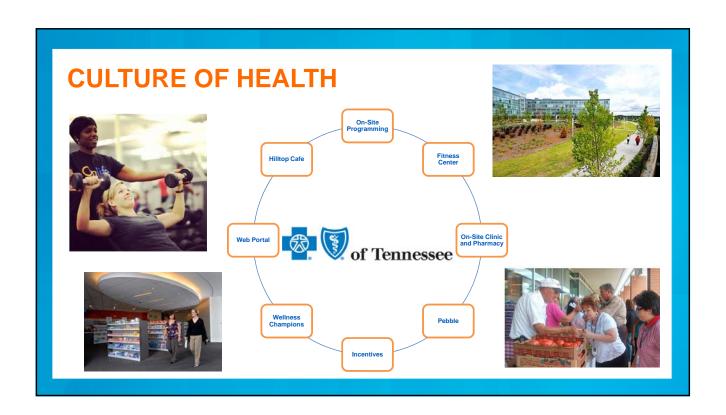
Nearly 1.3 million commercial members

More than half a million government members

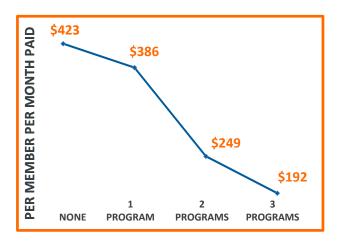
AWARD WINNING WELLNESS PROGRAM

Recognition and Awards

- Honorable Mention from C. Everett KOOP Health Project (2012)
- Fit-Friendly Recognition
- Worksite Innovation Award for *Genesis* Program
- Shining Star Award
- CEO Cancer Gold Standard Award (2013)



WELLNESS WORKS AT BCBST



IN 2012, EMPLOYEES WHO WERE MORE ENGAGED COST LESS TO INSURE.

HIGHER WELL-BEING AMONG EMPLOYEES

ACCELERATES EMPLOYEE ENGAGMENT

Gallup, State of the Global Workplace, 2013

2014: INCENTIVE PROGRAM

EMPLOYEES CAN
EARN WELLNESS
DOLLARS THROUGH
PARTICIPATION
AND HEALTHY
BIOMETRICS.



89% EMPLOYEE
PARTICIPATION IN
1st Qtr 2014

A BRIEF HISTORY

GOAL TO CHANGE BEHAVIOR
TIE TO INCENTIVE

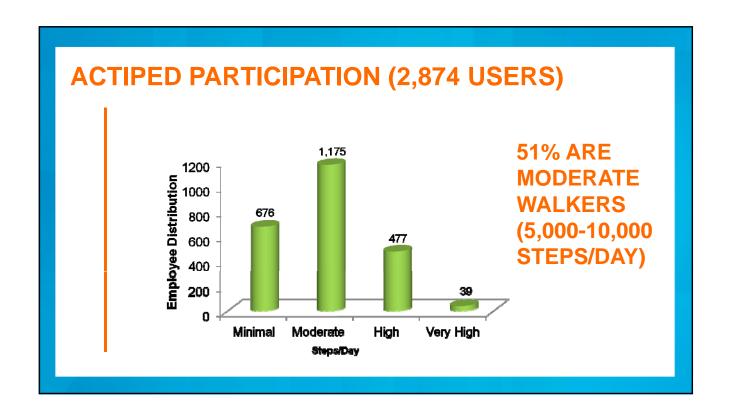
FLEXIBLE SYSTEM FOR EVERYONE

2011: ActiPed Program launch

2012: 2nd Generation: ActiPed +

• 2014: 3rd Generation: Pebble





INTRODUCING PEBBLE

BUILDING ON THE SUCCESSFUL ACTIPED PROGRAM

- 3,142 EMPLOYEES CURRENTLY ENGAGED
- 1.4 BILLION STEPS
 TRACKED THIS YEAR



OUR EXPERIENCE

SUCCESS

- Commitment to Wellness Programs and Healthy Lifestyle
- Incentive Integration
- Walking Challenges

WHAT WE LEARNED

- Support: Customer Service
- Education: Comfortable and Familiar
- Administration: Distribution, Returns, Inventory

QUESTIONS?

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